

# Group Structure

## Sembcorp Industries

SUT Division <i>Singapore</i>	100%
PPU Division <i>Singapore</i>	100%

### Utilities

#### Sembcorp Utilities 100%

Sembcorp Cogen <i>Singapore</i>	100%
Sembcorp Power <i>Singapore</i>	100%
Sembcorp Gas <i>Singapore</i>	70%
Sembcorp Air Products (HYCO) <i>Singapore</i>	60%
Sakra Island Carbon Dioxide <i>Singapore</i>	30%
Sembcorp NEWater <i>Singapore</i>	100%
Sembcorp Utilities (UK) <i>UK</i>	100%
Sembcorp Utilities Investment Management (Shanghai) <i>China</i>	100%
Shanghai Cao Jing Co-generation Co <i>China</i>	30%
Nanjing Sembcorp SUIWU Company <i>China</i>	95%
NCIP Water Co <i>China</i>	95%
Zhangjiagang Free Trade Zone Sembcorp Water Co <i>China</i>	80%
Zhangjiagang Free Trade Zone Sembcorp Water Recycling Co <i>China</i>	80%
Sembcorp Tianjin Lingang Industrial Area Wastewater Treatment Co <i>China</i>	90%
Shenyang Sembcorp Water Co <i>China</i>	80%
Phu My 3 BOT Power Company <i>Vietnam</i>	33.3%
Emirates Sembcorp Water & Power Company <i>UAE</i>	40%
Sembcorp Gulf O&M Co <i>UAE</i>	100%
Sembcorp Salalah Power and Water Company <i>Oman</i>	60%
Sembcorp Salalah O&M Services Company <i>Oman</i>	70%

### Marine

#### Sembcorp Marine 61.3%\*

Jurong Shipyard <i>Singapore</i>	100%
Sembawang Shipyard <i>Singapore</i>	100%
PPL Shipyard <i>Singapore</i>	85%
SMOE <i>Singapore</i>	100%
Jurong SML <i>Singapore</i>	100%
Sembcorp Marine Technology <i>Singapore</i>	100%
COSCO Shipyard Group <i>China</i>	30%
Shenzhen Chiwan Offshore Petroleum Equipment Repair & Manufacture Company <i>China</i>	35%
PT Karimun Sembawang Shipyard <i>Indonesia</i>	100%
PT SMOE Indonesia <i>Indonesia</i>	90%
Sembcorp-Sabine Shipyard <i>USA</i>	100%
SembMarine Middle East <i>Saudi Arabia</i>	60%
Sembmarine Kakinada <i>India</i>	19.9%
Estaleiro Jurong Aracruz <i>Brazil</i>	100%
Jurong do Brasil Prestacao de Services <i>Brazil</i>	100%

### Environment

#### Sembcorp Environment 100%

SembWaste <i>Singapore</i>	100%
Sembcorp Tay Paper Recycling <i>Singapore</i>	60%
SembSita Australia <i>Australia</i>	40%
SembRamky Environmental Management <i>India</i>	51%

### Industrial Parks

#### Sembcorp Industrial Parks 100%

Vietnam Singapore Industrial Park JV Co <i>Vietnam</i>	40.4%
Vietnam Singapore Industrial Park and Township Development Joint Stock Company <i>Vietnam</i>	40.3%
VSIP Bac Ninh Co <i>Vietnam</i>	40.3%
VSIP Hai Phong Co <i>Vietnam</i>	40.3%
Wuxi-Singapore Industrial Park Development Co <i>China</i>	45.4%
Gallant Venture <i>Singapore</i>	23.9%
Sino-Singapore Nanjing Eco High-tech Island Development Co <i>China</i>	15%

#### Sembcorp Parks Management 56%

### Other Businesses

Sembcorp Design and Construction	100%
Shenzhen Chiwan Sembawang Engineering Company	32%
Singapore Precision Industries	100%
Singapore Mint <i>Singapore</i>	100%

Figures reflect effective shareholdings as at February 4, 2010.  
\* Calculated based on the number of issued ordinary shares excluding treasury shares.